

NERC Steering Group

- Paul Barber
 - Facilitator
- Terry Boston
 - TVA
- Mark Fidrych
 - WAPA
- Sam Jones
 - ERCOT

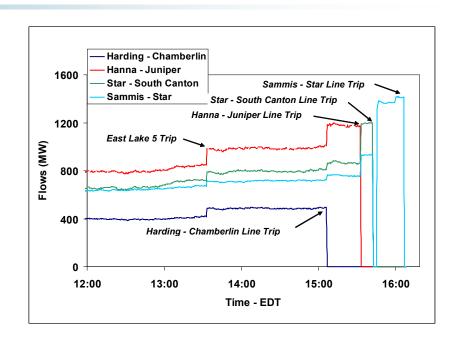
- Yakout Mansour
 - British Columbia Transmission
- Dale McMaster
 - Alberta Electric System Operator
- Bill Newman
 - Southern Company
- Terry Winter
 - CAISO



Immediate Causes of the Blackout

- FE lacked situational awareness
- FE failed to manage tree growth in ROWs



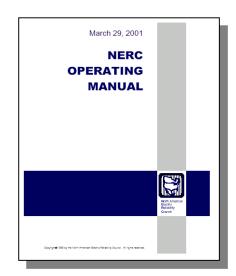


 MISO did not provide effective diagnostic support to FE



Violations of NERC Reliability Standards

- FE did not return the system to safe operating state within 30 minutes (OP-2)
- FE did not notify others of impending emergency (OP-5)
- FE did not have effective monitoring capability (OP-5)



Operating Policies

- FE did not adequately train operating personnel for emergency response (OP-8)
- MISO did not notify others of impending emergency (OP-9)



Other Key Findings of Investigation

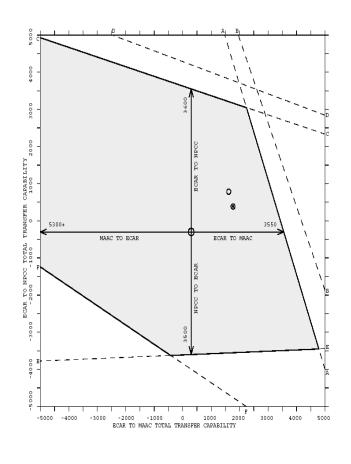
 Compliance with reliability rules requires objective measurements and firm actions to resolve violations



- NERC policies were not sufficiently specific regarding reliability coordinator and control area functions, responsibilities, authorities, tools
- Problems from prior wide-area blackouts are being repeated: trees, operator tools, training



Other Key Findings of Investigation



- System planning and design studies, operations planning, facilities ratings, and modeling data accuracy were ineffective preparations for 8/14 event
- Power system in northeastern
 Ohio was being operated with
 insufficient reactive margins to
 meet NERC criteria
- Protection and controls could be more effectively used to slow or minimize spread of cascade

NERC Blackout Recommendations

- Corrective Actions
- Strategic Initiatives
- Technical Initiatives

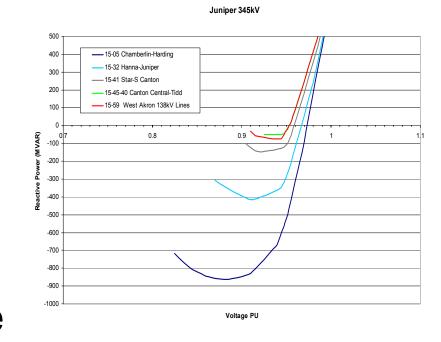
Steering Group Goals:

- Correct cited deficiencies in root cause
- Address all other contributing factors and deficiencies
- State firm, objective and measurable actions



Corrective Actions - FE

- Voltage criteria and reactive resources
- Operational preparedness and action plan
- Emergency response capabilities and preparedness
- Control center and operator training

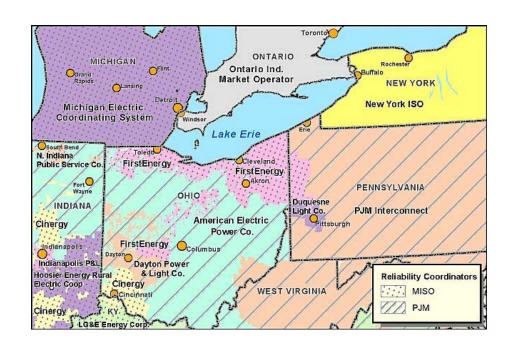




Corrective Actions – Reliability Coordinators

MISO

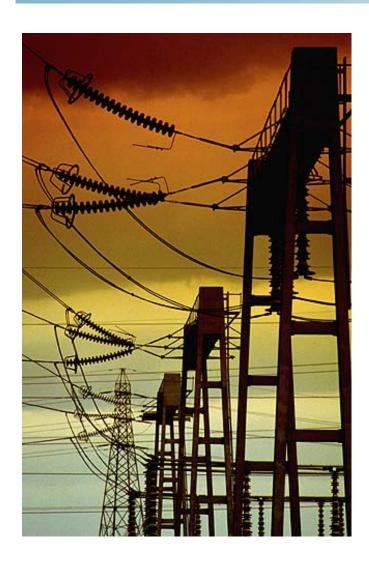
- Reliability tools
- Visualization tools
- Operator training
- Communications protocols and procedures



- Operating agreements
- PJM
 - Communications protocols and procedures



NERC Strategic Initiatives



- Performance reviews
- Readiness audits
- Vegetation-related outage reporting
- Recommendations implementation tracking



Performance Reviews

- Strengthen NERC Compliance Enforcement Program
 - Regions to submit results to NERC
 - Provide list of non-compliant entities
- Regular confidential reports to the Board by NERC Compliance Director
 - Specific violations
 - Results of audits



Readiness Audits

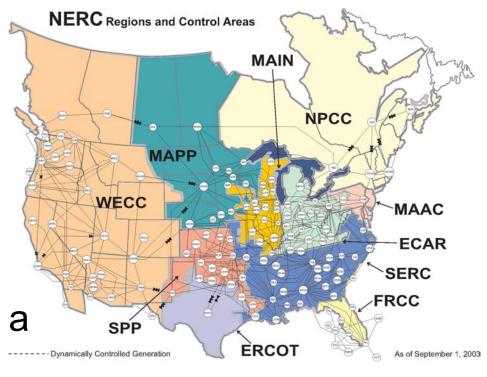
 Audit all control areas and reliability coordinators

> Based on ability to comply with NERC requirements

Based on existing programs

Complete within 3
 years and repeat on a
 3-year cycle

Reports to the Board





Vegetation-Related Outage Reports

- Transmission owners to report tree contacts to the Regions (230 kV and above)
- Regions report to NERC
- Use WECC procedure as a model
- Regions to report annually on vegetation management surveys





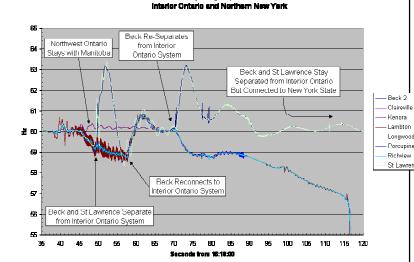
Recommendations Tracking

- NERC and Regions will track:
 - Implementation of recommendations
 - Compliance audits
 - Lessons learned from system disturbances
 - Use regional processes as model (e.g. WECC or NPCC)

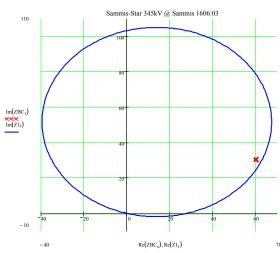


NERC Technical Initiatives - 1

- Operator and reliability coordinator emergency response training
- Reactive power and voltage control
- Cascade mitigation
- Reliability coordinator and control area functions, authorities, and requirements
- Real-time operating tools
- Restoration review



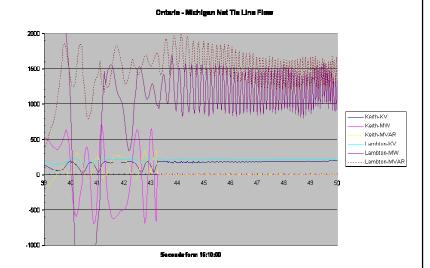
Frequency Separation





NERC Technical Initiatives - 2

- Time-synchronized measurements for disturbance analysis and operations
- Reevaluate system design, planning and operating criteria
- System modeling and data exchange standards





Final Comment on Recommendations

Recommendations were developed by NSG with inputs from investigation teams, NERC committees, and public technical conferences on the blackout. Diverse views have been expressed and the final recommendations attempt to effectively accommodate and balance those views.

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